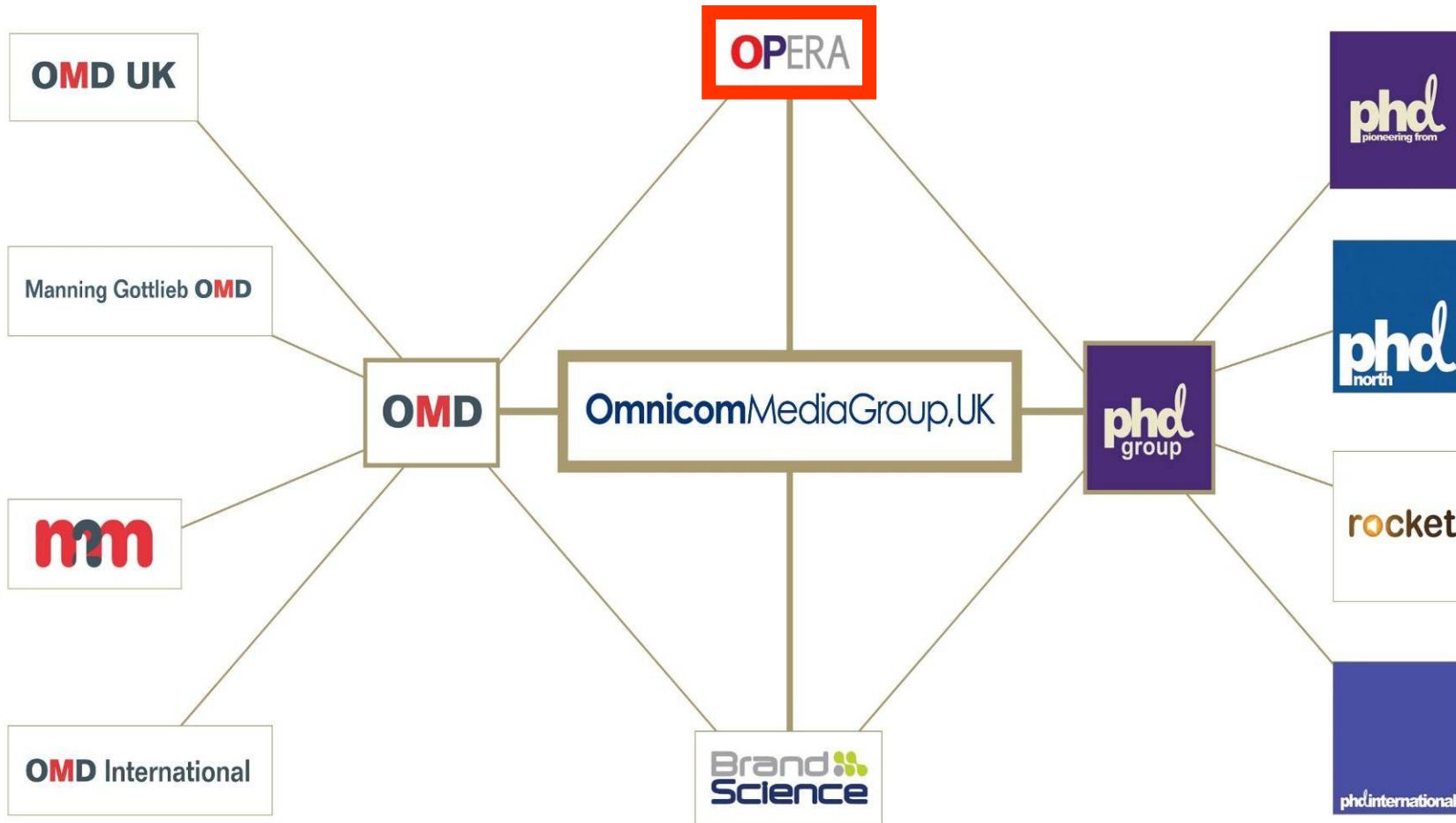




The Future of 'Converged' and On-Demand Television
A media agency view

Neil Mortensen, Research Director, Opera Media (Omnicom)
Tuesday July 7, 2009 at London Business School

OPera's positioning within Omnicom Media Group, UK



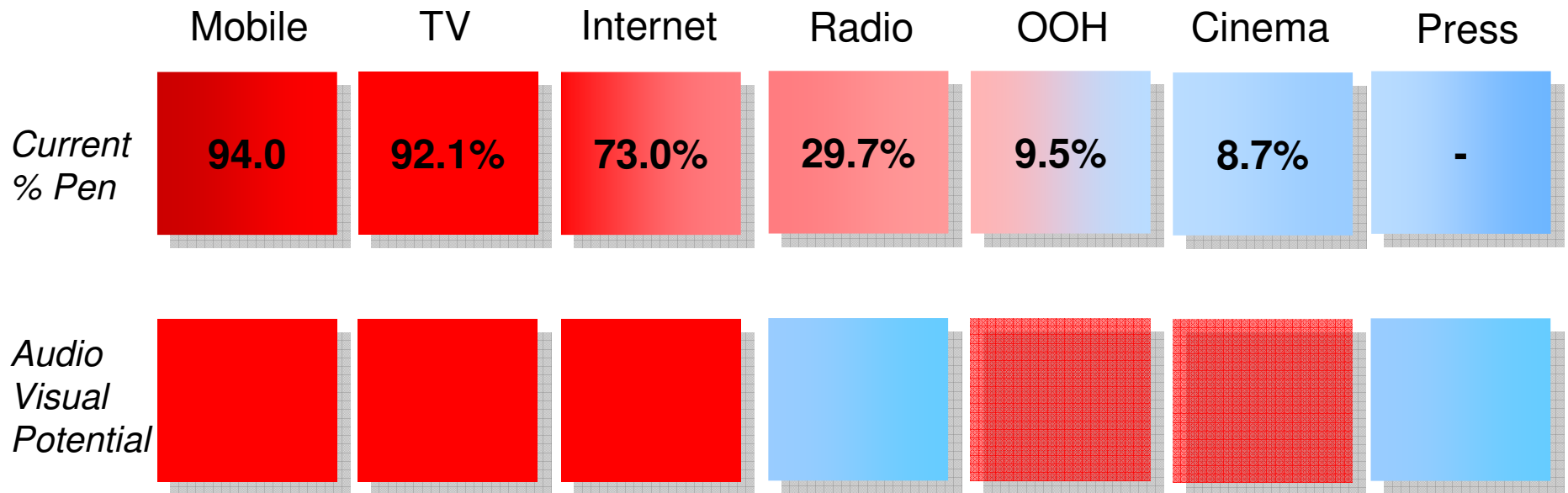
A scenario

Convergence in media usage may ultimately reduce TV's long term brand building power, with a resulting shrinkage in display advertising and ultimately a reduction our advertiser's effectiveness

How?

- Other mediums delivering less effective audio visual advertising
- Converging media usage measured solely on clicks

Digital platform progress - share of audio visual potential



Other screens available to us

Airports

Gyms

City Centre

Roadside

Cinemas

High Street/Shop Interior

Train/Tram Interiors

Theme parks

Supermarkets/Convenience Stores

Underground Stations

Concerts and Events

Universities

Taxi Interiors

Sports Stadiums

Travel Agents

Rail Stations

Leisure and Retail Complex

Off License

Doctors Surgeries

Shopping Malls

Sub Postmasters

Dentists

Bars and Clubs

Wearable Screens

Hospitals

Hair Salons

Desktop

We are changing our shape to prepare for the future

- Things may be small now but they are not insignificant
- We need to be ready for change
- Restructuring around digital consumers and not single disciplines.
- Share best practices
- Serves our clients needs
- Can lead to more innovative solutions
- Reflects changes in our media sales points

Substitutability?

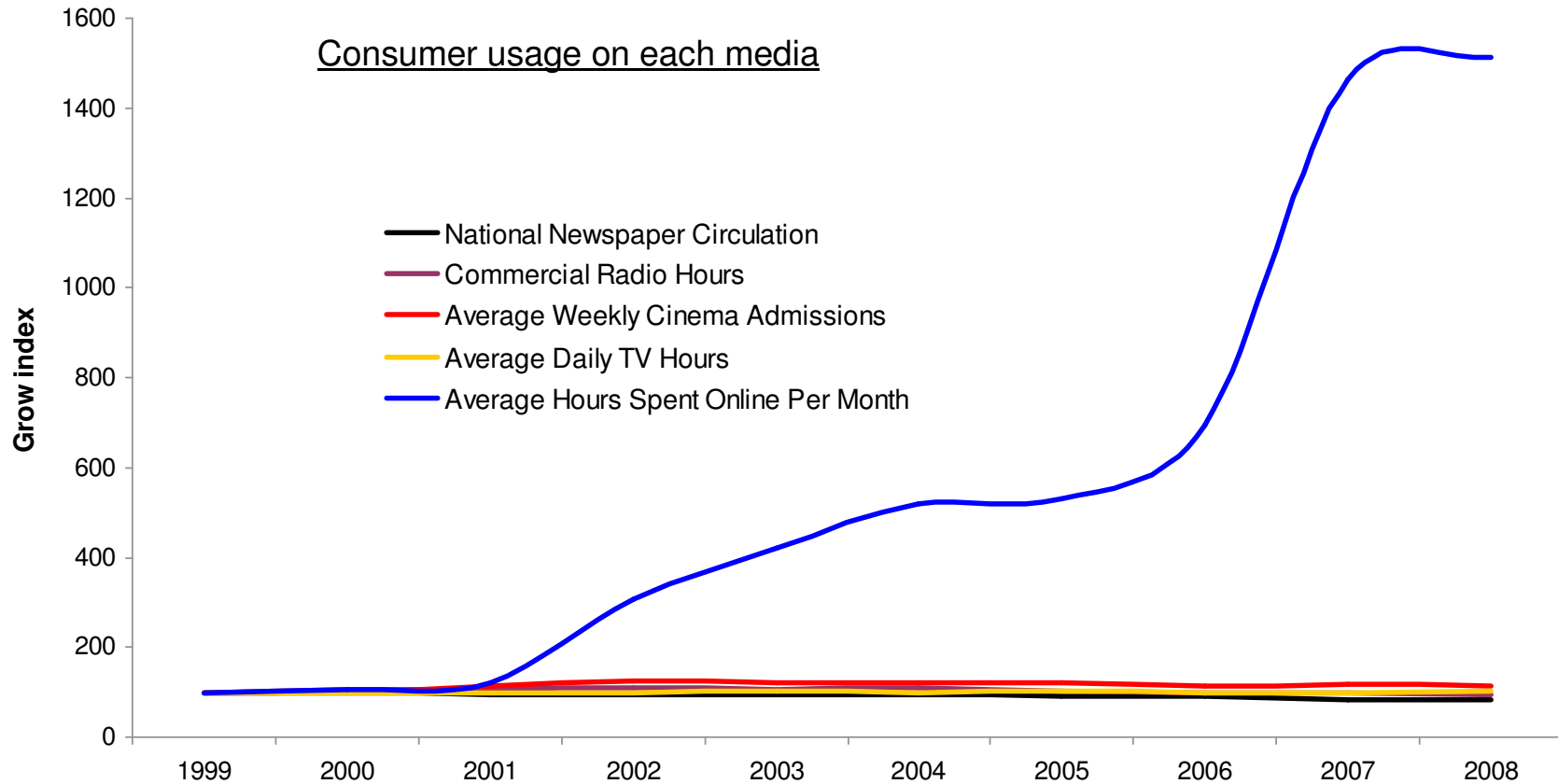
- Could be perceived as a direct substitution to television
- Environment for effectiveness and the long term health of a brand.
- TV still remains the best place to deliver brand messages and long term return on investment for advertising.
- Movement in share of audio visual has the potential to reduce brand building power

Where is digital measurement



The internet has delivered a huge burst in audience activity

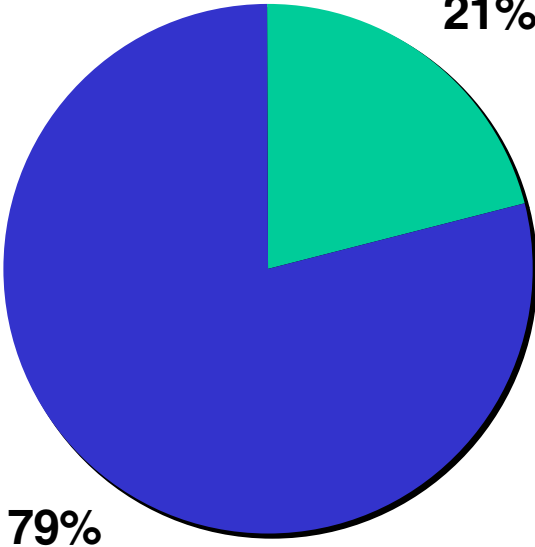
Most main media have not grown their usage levels significantly over the last ten years



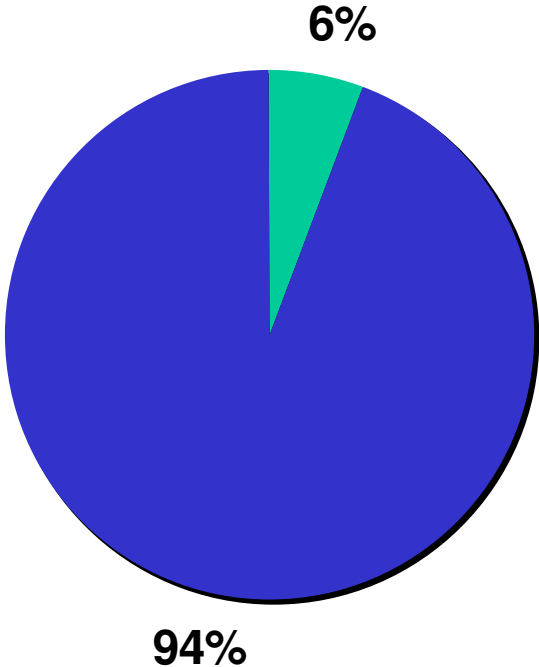
Actual branding on the Internet

% of total online spends 2008

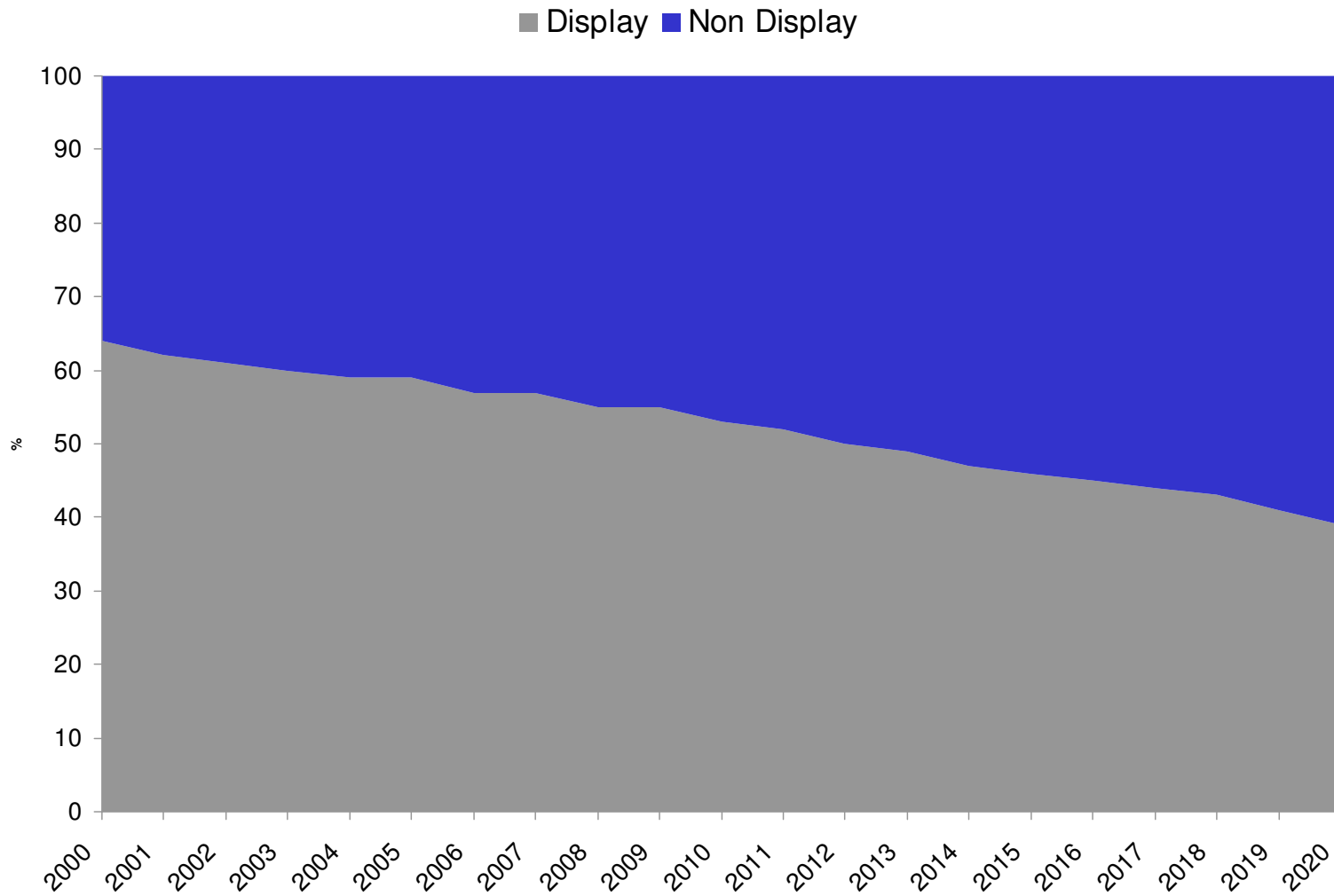
■ Display ■ Non Display



■ Branded Display ■ Non Display



Internet drives direct response



Source: Opera, Current Prices Other = Classified, Search, Direct Response Internet etc.



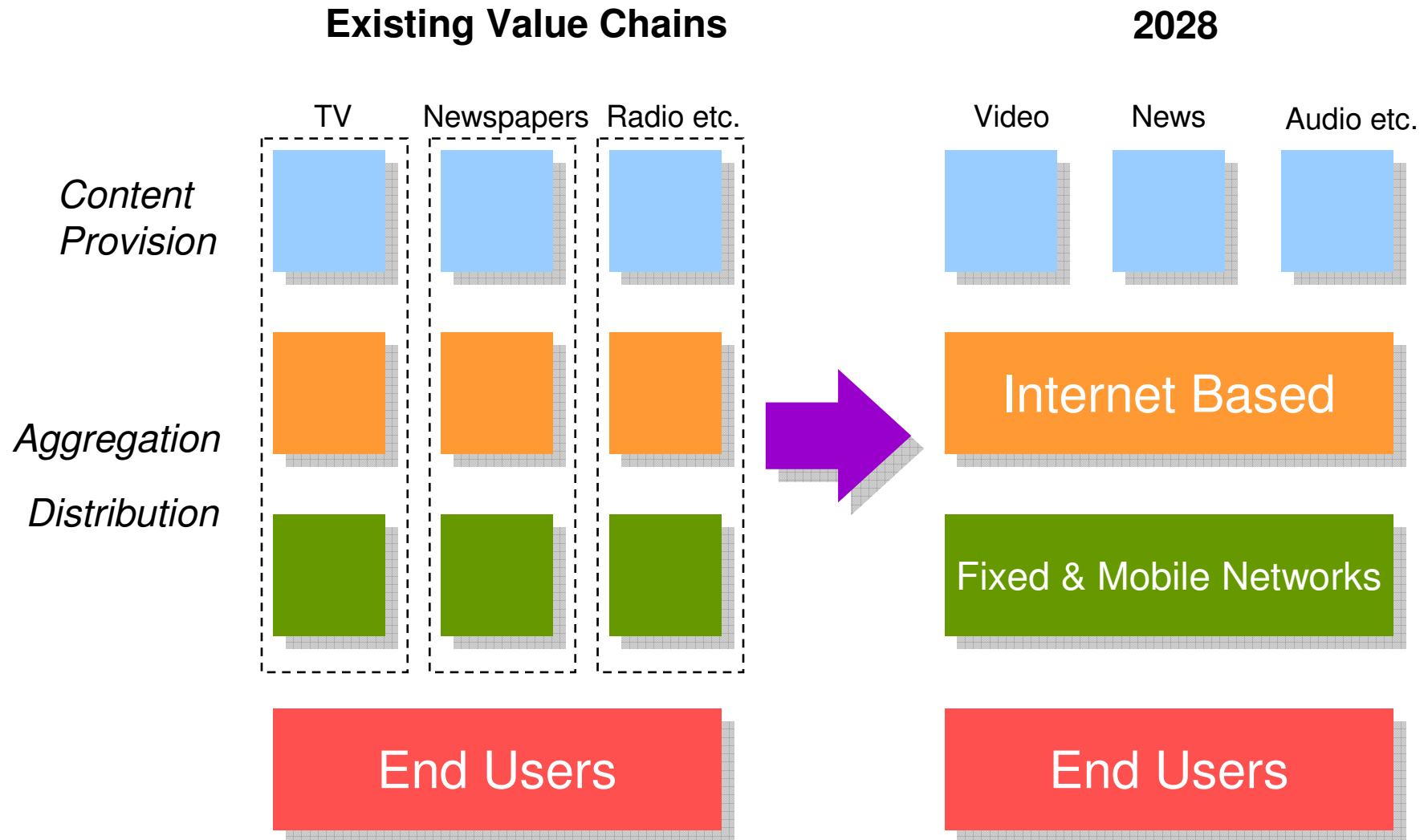
The danger is VOD turning into direct response

- Greater chance for VOD advertising to get drawn into the direct response net.
- Higher click through rates around broadcaster's content.
- Balance between the direct response power of the internet and the security of a brands long term futures.
- The direct response drug can be difficult for a brand to wean itself off.
- Click based measurement democratises the market
- Best algorithm wins and not the environment.

The danger for brand building

- TV needs to own the relationship between medium and consumer through the accurate measurement of converging audience data
- BARB comprehensive research and development programme
- TV is the heart of branding on the media landscape - halo effect
- Micro measurement on the Internet will deliver fantastic short term ROI
- Decisions on advertising could become cost based on the Internet and not brand based
- The more TV eyeballs that are allowed to be traded in a cost per click fashion the less of a powerful branding effect the TV will have.

Digital Britain forecasts the Internet delivering everything by 2028



Source : Digital Britain - Change in the Value Chains for the delivery of Entertainment Services

A possible future for television and display advertising

- Will a payment by results model drive TV's future?
- Will the drive for efficiencies in TV advertising through Internet driven measurement tools significantly reduce the size of the TV market by 2028?
- Will the other media in the market begin to take a share of the audio visual future?
- We have to ask ourselves about when is display actually display and when is "perceived" wastage actually wastage in advertising.
- Address "short-termism".
- The good news is that TV ahead

Try not to make everything a click away

Questions...

Neil Mortensen

Research Director

OPERA

Fitzroy House | 11 Chenies Street | London | WC1E 7EY | UK

+44 (0)203 037 7018 | +44 (0)7887 708235 | nmortensen@operamedia.net

OPERA